# **Employee Post-Travel Disclosure of Travel Expenses**

Post-Travel Filing In travel. Submit all form	structions: Complete is to the Office of Pul	e this form within 30 da blic Records in 232 Ha	ays of returning from rt Building.	PET TYPE THE SENATE
In compliance with Rube reimbursed/paid for	ile 35.2(a) and (c), I n r me. I also certify tha	nake the following disclett I have attached:	osures with respect to	6 NOV 10 PM 1: 01 travel expenses that have been or w
☐ A <u>copy</u> of the <i>Priva</i>	ite Sponsor Travel Ce	prization (Form RE-1), ertification Form with al		ry, invitee list, etc.)
Private Sponsor(s) (list		Foundation		
Travel date(s):	16 - 10/14/16			
Name of accompanying		N/A	···	
Relationship to Travele	er: Spouse	Child	· - ··································	<u> </u>
IF THE COST OF LODG INCLUDE LODGING CO Expenses for Employe	OSTS IN EMPLOYEE	EASE DUE TO THE ACC EXPENSES. (Attach addi	COMPANYING SPOUS tional pages if necessary	SE OR DEPENDENT CHILD, ONLY y.)
	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses (Amount & Description)
☐ Good Faith Estimate	\$0	\$196.56	\$118	\$8 - notebook
Actual Amount				\$1 - pen
Expenses for Accompa	anying Spouse or De	pendent Child (if applic	able):	
	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses (Amount & Description)
☐ Good Faith Estimate				
☐ Actual Amount				
Provide a description of necessary.):		ents attended. See Senat	e Rule 35.2(c)(6). (A	ttach additional pages if
<u> </u>				
(1)  :/10/2016  :	Matt Sh	nannon		Amain
(Date)	(Printed n	ame of traveler)		(Signature of traveler)
TO BE COMPLETED	BY SUPERVISING	MEMBER/OFFICER:		
have made a determinated the second s	ation that the expense necessary transportat	s set out above in conne ion, lodging, and related	ctions with travel des	cribed in the <i>Employee Pre-Travel</i> in Rule 35.
11/10/2016		Ton	CHS	
(Date) Revised 1/3/11)		_	(Signature of Super	vising Senator/Officer)
10 113 CH 1737 TT)				Form RE-2

	Date/Time Stamp:
EMPLOYEE PRE-TRAVE	<u>L AUTHORIZATION</u>
Pre-Travel Filing Instructions: Complete	and submit this form at least 20 days
prior to the travel departure date to the Sele	
Incomplete and late travel submissions will	
form must be typed and is available as a filla	
at ethics.senate.gov. Retain a copy of your	
required post-travel disclosure.	
	Matt Shannon
Name of Traveler:	
Employing Office/Committee:	Senator Tom Cotton
The Heritage	Foundation
Private Sponsor(s) (list all):	Touridation
10/12/2016- 10/14/2016	······································
Travel date(s):	
Note: If you plan to extend the trip for	or any reason you <u>must</u> notify the Committee.
Bedford, Pennsylvania	
Destination(s):	
Explain how this trip is specifically connecte	ed to the traveler's official or representational duties:
As a legislative correspondent and	rocoarch accustant bandling commerce and coonsess malies
this retreat will give me the opportu	research assistant handling commerce and economic policy, nity to refine my policy acumen and cultivate relationships with
other Senate staffers to increase m	v utility to Senator Cotton
	y dimity to oction.
·	
Name of accompanying family member (if an	ny):
Relationship to Employee: Spouse	Child
l certify that the information contained in this	s form is true, complete and correct to the best of my knowledge:
	Ma
9/12/2016	1000 m
(Date)	Signature of Employee)
TO RE COMPLETED BY SUBERVISING SEN.	ATOR/OFFICER (President of the Senate, Secretary of the Senate, Sergeant at Arms
Secretary for the Majority. Secretary for the Mino	rity and Chanlain).
Secretary for the Majority, Secretary for the Mind Senator Tom Cotton	Matt Shannon
·,	hereby authorize
(Print Senator's/Officer's Name)	(Print Traveler's Name)
an employee under my direct supervision to	accept payment or reimbursement for necessary transportation, lodging, and
	· · · · · · · · · · · · · · · · · · ·
	bed above. I have determined that this travel is in connection with his or her
	er, and will not create the appearance that he or she is using public office for
private gain.	
have also determined that the attendance of	the employee's encuse or child is engagnists to essist in the newspaperation
	the employee's spouse or child is appropriate to assist in the representation
of the Senate. (signify "yes" by checking box)	
9/12/2016	Tom at
(Date)	(Signature of Supervising Senator/Officer)
•	, , , , , , , , , , , , , , , , , , , ,

(Revised 10/19/15)

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Attendee List					
Last Name	First Name	Office	Title		
Bailey	Jake	Office of Sen. Tom Cotton	Legislative Correspondent		
Bathon	Mary	Office of Sen. Mike Lee	Legislative Correspondent		
Carr .	Kerrie	Office of Sen. Jeff Sessions	Legislative Correspondent		
Chestnut	Annie	Office of Sen. Ron Johnson	Legislative Correspondent		
DiPlacido	Mark	Office of Sen. Ben Sasse	Research Associate		
Harst	Lisa	Office of Sen. Tom Cotton	Junior Legislative Assistant		
Orr	Caleb	Office of Sen. Marco Rubio	Legislative Assistant		
Shannon	Matt	Office of Sen. Tom Cotton	Legislative Correspondant		
Smith	Robby	Office of Sen. Mike Lee	Legislative Correspondent for Defense and Foreign Relations		
Truluck	Sutton	Office of Sen. Marco Rubio	Legislative Correspondent		
Welborn	Abigail	Office of Sen. Tom Cotton	Legislative Correspondent		
Williams	Avery	Office of Sen. John Barrasso	Legislative Correspondent		

### PRIVATE SPONSOR TRAVEL CERTIFICATION FORM

This form must be completed by any private entity offering to provide travel or reimbursement for travel to Senate Members, officers, or employees (Senate Rule 35, clause 2). Each sponsor of a fact-finding trip must sign the completed form. The trip sponsor(s) must provide a copy of the completed form to each invited Senate traveler, who will then forward it to the Ethics Committee with any other required materials. The trip sponsor(s) should NOT submit the form directly to the Ethics Committee. Please consult the accompanying instructions for more detailed definitions and other key information.

The Senate Member, officer, or employee MUST also provide a copy of this form, along with the appropriate travel authorization and reimbursement form, to the Office of Public Records (OPR), Room 232 of the Hart Building, within thirty (30) days after the travel is completed.

1.	The Heritage Foundation Sponsor(s) of the trip (please list all sponsors):
2.	Description of the trip: An educational retreat for conservative Congressional staff which will focus on
	legislative issues.
	Dates of travel: 10/12/16-10/14/16
•	Place of travel: Bedford, PA
	Name and title of Senate invitees: See attached
	I certify that the trip fits one of the following categories:
	(A) The sponsor(s) are not registered lobbyists or agents of a foreign principal and do not retain or employ registered lobbyists or agents of a foreign principal and no lobbyist or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip.
	(B) The sponsor or sponsors are not registered lobbyists or agents of a foreign principal, but retain or employ one or more registered lobbyists or agents of a foreign principal and the trip meets the requirements of Senate Rule 35.2(a)(2)(A)(i) or (ii) (see question 9).
	I certify that the trip will not be financed in any part by a registered lobbyist or agent of a foreign principal.
	I certify that the sponsor or sponsors will not accept funds or in-kind contributions earmarked directly or indirectly for the purpose of financing this specific trip from a registered lobbyist or agent of a foreign principal or from a private entity that retains or employs one or more registered lobbyists or agents of a foreign principal.
	I certify that:
	The trip will not in any part be planned, organized, requested, or arranged by a registered lobbyist or agent of a foreign principal except for de minimis lobbyist involvement.
	The traveler will not be accompanied on the trip by a registered lobbyist or agent of a foreign principal except as provided for by Committee regulations relating to lobbyist accompaniment (see question 9).

9.	USE ONLY IF YOU CHECKED QUESTION 6(B)  I certify that if the sponsor or sponsors retain or employ one or more registered lobbyists or agents of a foreign principal, one of the following scenarios applies:
	<ul> <li>(A) The trip is for attendance or participation in a one-day event (exclusive of travel time and one overnight stay) and no registered lobbyists or agents of a foreign principal will accompany the Member officer, or employee on any segment of the trip.</li> <li>OR -</li> </ul>
	(B) The trip is for attendance or participation in a one-day event (exclusive of travel time and two overnight stays) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip (see questions 6 and 10).  - OR -
	(C) The trip is being sponsored only by an organization or organizations designated under § 501(c)(3) of the Internal Revenue Code of 1986 and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip.
10.	USE ONLY IF YOU CHECKED QUESTION 9(B) If the trip includes two overnight stays, please explain why the second night is practically required for Senate invitees to participate in the travel:
11.	An itinerary for the trip is attached to this form. I certify that the attached itinerary is a detailed (hourby-hour), complete, and final itinerary for the trip.
12.	Briefly describe the role of each sponsor in organizing and conducting the trip:
	The Heritage Foundation is the sole sponsor of the trip and is solely responsible for the execution of it.
13.	Briefly describe the stated mission of each sponsor and how the purpose of the trip relates to that mission:
	The Heritage Foundation (Heritage) is a research and educational institution whose mission is to formulate
	and promote conservative public policies. This retreat is part of that educational mission.
	······································
14.	Briefly describe each sponsor's prior history of sponsoring congressional trips:
	The Heritage Foundation has hosted a House member retreat called the "Conservative Members Retreat"
	annually for more than a decade. Additionally, Heritage has hosted several staff retreats pursuant to
	educatrional fellowships.

The Heritage Foundation hosts nearly 500 educational events on Capitol Hill each year. These include						
educaitonal fellowsh	ips, topical briefings, and	working groups.				
Total Expenses for E	ach Participant:					
	Transportation Expenses	Lodging Expenses	Meai Expenses	Other Expenses		
Good Faith estimate  Actual Amounts	\$75	\$91/ Night \$182 total	10/12- \$41 10/13- \$51 10/14- \$23 Total - \$115	\$50- Writte materials, pe notebooks		
	l F					
State whether a) the ti	rip involves an event tha	t is arranged or orga	nized without regard	to congressions		
participation or b) the congressional particip	trip involves an event th	hat is arranged or or	ganized specifically	to congressions with regard to		
participation or b) the congressional participation.  The event is arranged	trip involves an event the ation:	to congressional pa	ganized specifically	to congressions with regard to		
Participation or b) the congressional participation.  The event is arranged.  Reason for selecting t	trip involves an event the pation:  d specifically with regard	to congressional pa	ganized specifically articipation.	with regard to		
Participation or b) the congressional participation.  The event is arranged.  Reason for selecting t	trip involves an event the specifically with regard	to congressional pa	ganized specifically articipation.	with regard to		
Participation or b) the congressional participation. The event is arranged Reason for selecting to Bedford Springs is an expense of the congression of the congressio	trip involves an event the specifically with regard	to congressional pa	ganized specifically articipation.	with regard to		
Participation or b) the congressional participation.  The event is arranged as a selecting to the trip.	trip involves an event the specifically with regard	to congressional pa or trip	ganized specifically articipation.	with regard to		
Participation or b) the congressional participation.  The event is arranged as a selecting to the trip.	trip involves an event the lation:  It specifically with regard  the location of the event of appropriate distance from the location of the event of the event of the event of the location o	to congressional pa or trip	ganized specifically articipation.	with regard to		
Participation or b) the congressional participation.  The event is arranged Bedford Springs is an of the trip.  Same and location of	trip involves an event the lation:  It specifically with regard  the location of the event of appropriate distance from the location of the event of the event of the event of the location o	to congressional pa or trip	ganized specifically articipation.	with regard to		
Participation or b) the congressional participation. The event is arranged Bedford Springs is an of the trip.  Name and location of Omni Bedford Springs.	trip involves an event the station:  dispecifically with regard  he location of the event of appropriate distance from the stance from the sta	to congressional partrip om Washington to e	ganized specifically articipation.	with regard to		
Participation or b) the congressional participation.  The event is arranged Bedford Springs is an of the trip.  Name and location of Omni Bedford Springs.	trip involves an event the lation:  It specifically with regard  the location of the event of appropriate distance from the location of the event of the event of the event of the location o	to congressional particle of the congression to end with the congression of the congressi	rticipation.	ducational aspec		

	Describe how the daily expenses for lodging, meals, and other expenses provided to trip participants compares to the maximum per diem rates for official Federal Government travel:
	The daily expenses meet the federal per diem rate.
ı	Describe the type and class of transportation being provided. Indicate whether coach, business-class or first class transportation will be provided. If first-class fare is being provided, please explain why first-class travel is necessary:
	Attendees will travel in a charter bus.
	I represent that the travel expenses that will be paid for or reimbursed to Senate invitees do not include expenditures for recreational activities, alcohol, or entertainment (other than entertainment provided to all attendees as an integral part of the event, as permissible under Senate Rule 35).
	List any entertainment that will be provided to, paid for, or reimbursed to Senate invitees and explain why the entertainment is an integral part of the event:
(	hereby certify that the information contained herein is true, complete and correct. (You must include the completed signature block below for each travel sponsor.):
	Signature of Travel Sponsor: Ed Cowycon  Name and Title: Ed Corrigan, Group Vice President
	Name of Organization: The Heritage Foundation
	Address: 214 Massachusettes Ave Washington DC 20002
	Telephone Number: 202-546-4400
J	Fax Number:
í	E-mail Address:ed.corrigan@heritage.org



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YOU'RE INVITED TO THE

# emerging LEADERS

2016 RETREAT

HOSTED BY
The Heritage Foundation

WEDNESDAY, OCTOBER 12 - FRIDAY, OCTOBER 14, 2016

OMNI BEDFORD SPRINGS | BEDFORD, PA

### PLEASE JOIN US!

The inaugural Emerging Leaders Retreat will take place in Bedford Spring, PA, October 12-14. Promising conservative staff from across Capitol Hill will be joined by conservative policy experts at the top of their field. Attendees will explore the issues facing the next Congress, sharpen their operational skills, and hone in their knowledge of process, rules and procedure. An educational experience tailored to work on Capitol Hill in 2016, this retreat also promises an excellent opportunity to grow your network amongst your colleagues and expand your impact.

### TO REGISTER FOR THIS EVENT, PLEASE:

Submit Ethics Travel Forms by Monday, September 12, 2016, and RSVP online at Events. Heritage.org/Leaders 2016

### ram-portation

### Wednesday, October 12

Please arrive to The Heritage Foundation by 11:45 a.m. Buses will depart by 12:00 p.m. for the Omni Bedford Springs.

### Friday, October 14

Buses will depart the Omni by 1:00 p.m. and return to The Heritage Foundation by 4:00 p.m.

#### Due trans

For travel and logistics questions, please contact Tommy Binion at (202) 608-6188 or thomas.binion@heritage.org.



Wednesday, October 12 – Friday, October 14, 2016 Omni Bedford Springs | Bedford, Pennsylvania

# **AGENDA**

### WEDNESDAY, OCTOBER 12, 2016

l 1:30 – 12:00 p.m.	Attendee Check-In  Attendees leave luggage at the bus after check-in  Boxed lunches provided on board the bus	The Heritage Foundation 214 Massachusetts Ave., NE
12:00 p.m.	Attendees board the bus	
12:15 p.m.	Buses depart to Omni Bedford Springs	
3:15 p.m.	Buses arrive at Omni Bedford Springs	
3:30 – 5:30 p.m.	REGISTRATION  Attendees check-in to overnight rooms	Omni Bedford Springs
5:30 <b>–</b> 6:30 p.m.	WELCOME AND RETREAT OVERVIEW	Front Lawn
	Gerren McHam Congressional Fellowship and Outreach Program Manager, The Heritage Foundation	
	Genevieve Wood  Senior Fellow in Communications, The Heritage Foundation  and Senior Contributor, The Daily Signal	
C) 6:30 – 8:30 p.m.	OPENING DINNER	Reagan Room, Ground Floor
(C) (C)	Steve Moore  Distinguished Visiting Fellow, The Heritage Foundation	
8:30 – 9:30 p.m.	EVENING CAMPFIRE DISCUSSION ON LEGENDARY STORIES OF AMERICAN LEADERS	Front Lawn
C) C) C)	James Swanson Senior Research Scholar, The Heritage Foundation Author of New York Times Best Seller, Manhunt: The 12-Day Chase for Lincoln's Killer	

### THURSDAY, OCTOBER 13, 2016

9:00 - 10:30 a.m.

BREAKFAST ADDRESS

Colonnade Ballroom, 1st Floor

Keynote and Q&A will focus on the skillsets and attributes necessary to establish yourself as a

leader and someone others will follow. It will also spotlight practical examples that congressional staffers can relate to and highlight the importance of courage during adverse

situations.

Jim DeMint, President, The Heritage Foundation

10:30 - 10:45 a.m.

**BREAK** 

10:45 a.m. – 12:00 p.m.

**EMERGING ISSUE #1:** 

Colonnade Ballroom, 1st Floor

### COUNTERING ISLAMIC TERRORISM

The United States is facing what is arguably the most concentrated period of terrorist activity in the homeland since 9/11. The perpetrators are primarily a makeup of those supportive or have pledged allegiance to ISIS. As ISIS continues soliciting support for its radical cause within our borders and around the world, the United States must strengthen its counterterrorism readiness.

**Daveed Gartenstein-Ross** 

Senior Fellow, Foundation for Defense of Democracies

Alex Hitchens

Head of Research, International Centre for the Study of Radicalisation and Political Violence

Robin Simcox (Moderator)

Margaret Thatcher Fellow, The Heritage Foundation

12:00 - 12:15 p.m.

BREAK

12:15 - 2:00 p.m.

**LUNCHEON AND** 

Eisenhower Ballroom, 2<sup>nd</sup> Floor

**EMERGING ISSUE #2: COLLUSION V. CONFLICT** 

Through acts of fiscal malpractice, the United States is over \$19 trillion in debt—and that figure is rapidly climbing. However, we didn't arrive at this point overnight... Rather than embracing conflict and holding to fiscal sanity, a perpetual "go along to get along" mentality has led the country to financial instability. We must stem the tide before it's too late.

Paul Winfree

Director, Thomas A. Roe Institute for Economic Policy Studies and Richard F. Aster Fellow The Heritage Foundation

2:00 - 2:15 p.m.

BREAK

### THURSDAY, OCTOBER 13, 2016 (CONT.)

2:15 - 3:15 p.m.

### **EMERGING ISSUE #3:**

Colonnade Ballroom, 1st Floor

#### SEEKING SAFETY IN THE CYBER WORLD

Almost everything in our society revolves around a digital platform. But through our major technological advances come vulnerabilities that place the security of our nation at risk. How are we to address cybersecurity, internet privacy versus information sharing and privacy in our country? In addition, there are those advocating for the United States to surrender its oversight of the internet, leaving many to wonder how such a transition will impact the nation.

Steve Bucci

Visiting Fellow, Defense Center, Allison Center, and Truluck Leadership Center The Heritage Foundation

Berin Szoka

President and Founder, TechFreedom

Genevieve Wood (Moderator)
Senior Fellow in Communications, The Heritage Foundation
and Senior Contributor, The Daily Signal

3:15 - 3:30 p.m.

**BREAK** 

3:30 - 4:30 p.m.

### **EMERGING ISSUE #4:**

Colonnade Ballroom, 1st Floor

#### THE ECONOMICS OF ENERGY AND CLIMATE SCIENCE

Most Americans want low cost energy, while maintaining a healthy environment. However, people take energy for granted without any appreciation for the work it takes to produce this resource. Now "protecting" the environment has become synonymous with the 'climate change' debate, ignoring how these two facets interact with market forces.

Nicolas Loris

Herbert and Joyce Morgan Research Fellow in Energy and Environmental Policy The Heritage Foundation

Rachel Boyard

Director, Policy Services, The Heritage Foundation

4:30 – 5:00 p.m.

BREAK

5:00 - 6:00 p.m.

EMERGING ISSUE #5: SUPREME COURT PREVIEW

Colonnade Ballroom, 1<sup>st</sup> Floor
Important cases await the Supreme Court when they return in the fall. With only eight justices,
the balance of the judicial branch is in jeopardy, leaving many to deliberate on the various
outcomes conservatives may encounter leading into 2017. This session will discuss actual
cases with wit to be decided by the Supreme Court.

Hans von Spakovsky

Manager, Election Law Reform Initiative and Senior Legal Fellow

The Heritage Foundation

### THURSDAY, OCTOBER 13, 2016 (CONT.)

6:00 - 7:00 p.m. Break and Optional Discussion

7:00 – 9:00 p.m. DINNER & KEYNOTE ADDRESS The Mill, across the street

from hotel

Address: J.V. Venable

Senior Research Fellow for Defense Policy, The Heritage Foundation

Former U.S. Air Force Thunderbirds' Commander

9:00 p.m. EVENING NETWORKING AND DISCUSSION

### FRIDAY, OCTOBER 14, 2016

8:30 a.m. Luggage Drop-off First Ladies' Lounge

Attendees leave their luggage at the Heritage luggage check (across from Colonnade)

9:00 - 10:00 a.m. Breakfast: Findings from American Colonnade Ballroom, 1st Floor

Perceptions Initiative (API) Message Testing

ON KEY ISSUES FACING CONGRESS

Dee Allsop

Managing Partner, Heart+Mind Strategies

Genevieve Wood (Moderator)

Senior Fellow in Communications, The Heritage Foundation

and Senior Contributor, The Daily Signal

10:00 – 10:15 a.m. **BREAK** 

10:15 - 11:15 a.m. ADDRESSING THE ISSUES AND Colonnade Ballroom, 1st Floor

ADVANCING THE BALL IN THE 115<sup>TH</sup>

Ed Corrigan

Group Vice President for Policy Promotion, The Heritage Foundation

Russ Vought

Vice President of Grassroots Outreach, Heritage Action for America

Tommy Binion (Moderator)

Director, Policy Outreach, The Heritage Foundation

(2) (2) (3) 11:15 – 11:30 a.m. BREAK

14.3

**(1)** 

Colonnade Ballroom, 1<sup>st</sup> Floor

### FRIDAY, OCTOBER 14, 2016 (CONT.)

11:30 a.m. – 12:30 p.m.

BUILDING A COALITION TO ACHIEVE

**CONSERVATIVE VICTORIES** 

Justin Ouimette

Executive Director, House Freedom Caucus

Scott Parkinson

Executive Director, Republican Study Committee

**Brittan Specht** 

Policy Director, Republican Study Committee

Rachel Boyard

Director, Policy Services, The Heritage Foundation

Tommy Binion (Moderator)

Director, Policy Outreach, The Heritage Foundation

12:30 p.m. – 1:00 p.m.

**CLOSING REMARKS** 

1:00 p.m.

**CONFERENCE CONCLUDES** 

Attendees board buses; boxed lunches provided on board

1:00 p.m.

Buses depart the Omni Bedford Springs

4:00 p.m.

Buses arrive at The Heritage Foundation



Wednesday, October 12 - Friday, October 14, 2016 Omni Bedford Springs | Bedford, Pennsylvania

# **INVITATION LIST**

### About the List:

The following individuals were extended an invitation to The Heritage Foundation's Emerging Leaders 2016 Retreat due to their interest in conservative policy making and their status as emerging leaders.

Last Name	First Name	Office	Title
Anthony	Stanhan	Samatau Taux Cattau	
Anthony	Stephen	Senator Tom Cotton	Director of Correspondence
Arias	Jonathan	Senator Marco Rubio	Legislative Aide
Arlantico	Patrick	Senator Ted Cruz	Legislative Correspondent
Asbill	Courtney	Senator Ted Cruz	Legislative Aide
Ayres	Ben	Senator David Perdue	Legislative Correspondent
Bailey	Jake	Senator Tom Cotton	Legislative Correspondent
Bathon	Mary	Senator Mike Lee	Legislative Correspondent
Beckwith	Arian	Senator John Boozman	Legislative Aide
Bishop	Trent	Senator Cory Gardner	Legislative Correspondent
Boh	Patricia	Senator Tom Cotton	Legislative Correspondent
Call	Kelsey	Senator Mike Lee	Staff Assistant
Сагт	Kerrie	Senator Jeff Sessions	Legislative Correspondent
Cato	Sierra	Senator David Vitter	Staff Assistant
Chestnut	Annie	Senator Ron Johnson	Legislative Correspondent
Clowser	Jessica	Senator Deb Fischer	Legislative Aide
Craig	Parker	Senator David Perdue	Staff Assistant
Daily	Marjorie	Senator Dan Coats	Legislative Correspondent
DiPlacido	Mark	Senator Ben Sasse	Research Associate

Ditch	David	Senate Budget Committee	Analyst
Farris	Adam	Senator James Lankford	Legislative Aide
Finer	Jonathan	Senator Cory Gardner	Staff Assistant
Flowers	Darien	Senator Bill Cassidy	Legislative Aide
Flynn	Matthew	Senator Thom Tillis	Legislative Correspondent
Foster	Steven	Senator Steve Daines	Legislative Correspondent
Graham	Joel	Senator David Perdue	Correspondence Manager
Hancock	Lauren	Senator David Perdue	Legislative Correspondent
Harst	Lisa	Senator Tom Cotton	Junior Legislative Assistant
Hunter	Kate	Senator Tim Scott	Legislative Correspondent
Jackson	Tionne	Senator Tim Scott	Legislative Correspondent
Johnson	Mac	Senator James Lankford	Legislative Correspondent
King	Jake	Senator James Inhofe	Staff Assistant
Kinkoff	Richard	Senator Marco Rubio	Correspondence Manager
			Deputy Scheduler/Legislative
Lauterbach	Jennifer	Senator Bill Cassidy	Correspondent
Lavery	Emily	Senator Tim Scott	Legislative Correspondent
Leavitt	Elise	Senator Mike Lee	Staff Assistant
Ledbetter	Rachel	Senator David Vitter	Press Assistant
Lewis	Katherine	Senator Rand Paul	Legislative Correspondent
h h			
Mahan	Jesse	Senator James Lankford	Legislative Correspondent
Mathis	Jenna	Senator Ron Johnson	legislative correspondent
McCabe	Katie	Senator David Perdue	Legislative Correspondent
McCullough	Noah	Senator John Cornyn	Policy Assistant
) Miller	Andrew	Senator Ted Cruz	Special Assistant
Mulkin	Elliott	Senator Ted Cruz	Legislative Correspondent
			<u> </u>
Murrey	Ben	Senator Ted Cruz	Legislative Correspondent

Nies	Matt	Senator John Hoeven	Staff and Communication Assistant
Oberan	Elizabeth	Senator Mike Lee	Counsel
Оп	Caleb	Senator Marco Rubio	Legislative Correspondent
Parma	Rebecca	Senator Ted Cruz	Staff Assistant
Patino	Linda	Senator Mike Lee	Scheduler
Pickell	Lindsay	Senator Jeff Sessions	Defense Legislative Correspondent
Pierce	Rob	Senator Rob Portman	Press Assistant
Poulos	Bethany	Senator Marco Rubio	Legislative Correspondent
Poulous	Bethany	Senator Marco Rubio	Legislative Aide
Rendon	Alex	Senator Cory Gardner	Legislative Correspondent
Reuss	Andy	Senator Mike Lee	Legislative Correspondent
Roberts	Quin	Senator Ben Sasse	Legislative Correspondent
Robinson	Erinn	Senator Marco Rubio	Press Assistant
Sacasa	Ted	Senator Marco Rubio	Legislative Aide
Schatz	Sarah	Senator David Perdue	Legislative Correspondent
Schauer	Grant	Senator Ted Cruz	Staff Assistant
Shannon	Matt	Senator Tom Cotton	Legislative Correspondent
Shipley	Matt	Senator Ted Cruz	Military Legislative Aide
Sizemore	Joshua	Senator Daines	Staff Assistant
Smith	Robby	Senator Mike Lee	Legislative Correspondent
Sobolik	Michael	Senator Ted Cruz	Legislative Correspondent
Soncrant	Jared	Senator Cory Gardner	Legislative Correspondent
Strickland	Katie -	Senator david Perdue	Staff Assistant
Trimble	Grace	Senator Rand Paul	Legislative Correspondent
<b>Fruluck</b>	Sutton	Senator Marco Rubio	Legislative Correspondent
<b>Urick</b>	Sydnee	Senator Steve Dianes	Staff Assistant
/alanos	Eleni	Senator Marco Rubio	Legislative Correspondent
Verzal	Mariah	Senator Ron Johnson	Staff Assistant

Welborn	Abigail	Senator Tom Cotton	Legislative Correspondent
Wellum	Joel	Senator Ben Sasse	Legislative Correspondent
Wenk	Braxton	Senator James Lankford	Staff Assistant
Wheeler	Jillian	· Senator Mike Lee	Correspondence Coordinator
Williams	Avery	Senator John Barrasso	Legislative Correspondent
Wolfe	Logan	Senator Rand Paul	Legislative Correspondent
Wolfe	Kaity	Senator Grassley	Director of Correspondence

## PRIVATE SPONSOR TRAVEL CERTIFICATION FORM

This form must be completed by any private entity offering to provide travel or reimbursement for travel to Senate Members, officers, or employees (Senate Rule 35, clause 2). Each sponsor of a fact-finding trip must sign the completed form. The trip sponsor(s) must provide a copy of the completed form to each invited Senate traveler, who will then forward it to the Ethics Committee with any other required materials. The trip sponsor(s) should NOT submit the form directly to the Ethics Committee. Please consult the accompanying instructions for more detailed definitions and other key information.

The Senate Member, officer, or employee MUST also provide a copy of this form, along with the appropriate travel authorization and reimbursement form, to the Office of Public Records (OPR), Room 232 of the Hart Building, within thirty (30) days after the travel is completed.

Sponsor(s) of the	he trip (please list all sponsors): The Heritage Foundation
Description of the	······································
Dates of travel:	10/12/16-10/14/16
Place of travel:	Bedford Springs, PA
Name and title	of Senate invitees: See Attached
I certify that the	trip fits one of the following categories:
employ regi	onsor(s) are not registered lobbyists or agents of a foreign principal and do not retain or stered lobbyists or agents of a foreign principal and no lobbyist or agents of a foreign II accompany the Member, officer, or employee at any point throughout the trip.  — OR —
employ one	onsor or sponsors are not registered lobbyists or agents of a foreign principal, but retain of a more registered lobbyists or agents of a foreign principal and the trip meets the s of Senate Rule 35.2(a)(2)(A)(i) or (ii) (see question 9).
I <i>certify</i> that principal.	the trip will not be financed in any part by a registered lobbyist or agent of a foreign
	- AND ~
foreign princ	the sponsor or sponsors will not accept funds or in-kind contributions earmarked direct for the purpose of financing this specific trip from a registered lobbyist or agent of a cipal or from a private entity that retains or employs one or more registered lobbyists or oreign principal.
I <i>certify</i> that:	
The trip wil agent of a fo	l not in any part be planned, organized, requested, or arranged by a registered lobbyist o reign principal except for de minimis lobbyist involvement.  - AND -
The traveler except as pro	will not be accompanied on the trip by a registered lobbyist or agent of a foreign principolished for by Committee regulations relating to lobbyist accompaniment (see question 9)

9.	USE ONLY IF YOU CHECKED QUESTION 6(B)  I certify that if the sponsor or sponsors retain or employ one or more registered lobbyists or agents of a foreign principal, one of the following scenarios applies:						
	(A) The trip is for attendance or participation in a one-day event (exclusive of travel time and one overnight stay) and no registered lobbyists or agents of a foreign principal will accompany the Member officer, or employee on any segment of the trip.  - OR -						
	(B) The trip is for attendance or participation in a one-day event (exclusive of travel time and two overnight stays) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip (see questions 6 and 10).  - OR -						
	(C) The trip is being sponsored only by an organization or organizations designated under § 501(c)(3) of the Internal Revenue Code of 1986 and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip.						
10.	USE ONLY IF YOU CHECKED QUESTION 9(B)  If the trip includes two overnight stays, please explain why the second night is practically required for Senate invitees to participate in the travel:						
11.	An itinerary for the trip is attached to this form. I certify that the attached itinerary is a detailed (hourby-hour), complete, and final itinerary for the trip.						
12.	Briefly describe the role of each sponsor in organizing and conducting the trip:						
	The Heritage Foundation is the sole sponsor of the trip and is solely responsible for the execution of it.						
13.	Briefly describe the stated mission of each sponsor and how the purpose of the trip relates to that mission:						
	The Heritage Foundation (Heritage) is a research and educational institution whose mission is to formulate						
	and promote conservative public policies. This retreat is part of that educational mission.						
14.	Briefly describe each sponsor's prior history of sponsoring congressional trips:						
•	The Heritage Foundation has hosted a House member retreat called the "Conservative Members Retreat"						
	annually for more than a decade. Additionally, Heritage has hosted several staff retreats pursuant to						
	educatrional fellowships.						

	The Heritage Foundation hosts nearly 500 educational events on Capitol Hill each year. These include						
educaitonal fellowsh	educaitonal fellowships, topical briefings, and working groups.						
Total Expenses for E	Total Expenses for Each Participant:						
	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses			
Good Faith estimate	\$75	\$91/ Night \$182 total	10/12- \$41 10/13- \$51 10/14- \$23 Total - \$115	\$50- Written materials, per notebooks			
Actual Amounts							
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	the location of the event of	or trip					
		•	noven force on the o	d			
Reason for selecting  Bedford Springs is an of the trip.	n appropriate distance fro	•	nsure focus on the e	ducational aspect			
Bedford Springs is a		•	nsure focus on the e	ducational aspect			
Bedford Springs is an of the trip.	hotel or other lodging fa	om Washington to e	nsure focus on the e	ducational aspect			
Bedford Springs is an of the trip.	hotel or other lodging fa	om Washington to e	nsure focus on the e	ducational aspect			
Bedford Springs is an of the trip.  Name and location of Omni Bedford Spring	hotel or other lodging fa	cility:	nsure focus on the e	ducational aspect			

	The daily expenses meet the federal per diem rate.
	Describe the type and class of transportation being provided. Indicate whether coach, business-class or finclass transportation will be provided. If first-class fare is being provided, please explain why first-class travel is necessary:
	Attendees will travel in a charter bus.
]	I represent that the travel expenses that will be paid for or reimbursed to Senate invitees do not includ expenditures for recreational activities, alcohol, or entertainment (other than entertainment provided to all attendees as an integral part of the event, as permissible under Senate Rule 35).  List any entertainment that will be provided to, paid for, or reimbursed to Senate invitees and explain why the entertainment is an integral part of the event:
C	I hereby certify that the information contained herein is true, complete and correct. (You must include the completed signature block below for each travel sponsor.):  Signature of Travel Sponsor:   Completed Sponsor:
-	Signature of Travel Sponsor:
	·
ì	Name of Organization: The Heritage Foundation
1	Name of Organization: The Heritage Foundation  Address: 214 Massachusettes Ave Washington DC 20002
1	Name of Organization: The Heritage Foundation  Address: 214 Massachusettes Ave Washington DC 20002  Felephone Number: 202-546-4400
וו	Address: 214 Massachusettes Ave Washington DC 20002





YOU'RE INVITED TO THE

# emerging LEADERS

2016 RETREAT

HOSTED BY
The Heritage Foundation

WEDNESDAY, OCTOBER 12 - FRIDAY, OCTOBER 14, 2016

OMNI BEDFORD SPRINGS | BEDFORD, PA

### PLEASE JOIN US!

The inaugural **Emerging Leaders Retreat** will take place in **Bedford Spring, PA, October 12-14**. Promising conservative staff from across Capitol Hill will be joined by conservative policy experts at the top of their field. Attendees will explore the issues facing the next Congress, sharpen their operational skills, and hone in their knowledge of process, rules and procedure. An educational experience tailored to work on Capitol Hill in 2016, this retreat also promises an excellent opportunity to grow your network amongst your colleagues and expand your impact.

### TO REGISTER FOR THIS EVENT, PLEASE:

Submit Ethics Travel Forms by Monday, September 12, 2016, and RSVP online at Events. Heritage.org/Leaders 2016

### Transportation

### Wednesday, October 12

Please arrive to The Heritage Foundation by 11:45 a.m.
Buses will depart by 12:00 p.m. for the Omni Bedford Springs.

### Friday, October 14

Buses will depart the Omni by 1:00 p.m. and return to The Heritage Foundation by 4:00 p.m.

### **Questions**

For travel and logistics questions, please contact Tommy Binion at (202) 608-6188 or thomas.binion@heritage.org.



Wednesday, October 12 – Friday, October 14, 2016 Omni Bedford Springs | Bedford, Pennsylvania

# **AGENDA**

### WEDNESDAY, OCTOBER 12, 2016

11:30 - 12:00 p.m. Attendee Check-In

Attendees leave luggage at the bus after check-in

Boxed lunches provided

12:00 p.m. Attendees board the bus

12:15 p.m. Buses depart to Omni Bedford Springs

3:15 p.m. Buses arrive at Omni Bedford Springs

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3:30 – 5:30 p.m. REGISTRATION

Attendees check-in to overnight rooms

5:30 – 6:30 p.m. WELCOME AND RETREAT OVERVIEW

Welcome: TBD

6:30 – 9:00 p.m. **OPENING DINNER** 

Keynote Address: TBD

Evening keynote and Q&A will focus on the skillsets and attributes necessary to establish yourself as a leader and someone others will follow. It will also spotlight practical examples that congressional staffers can relate to and highlight the importance of courage during

The Heritage Foundation

Omni Bedford Springs

214 Massachusetts, Ave. NE

adverse situations.

## THURSDAY, OCTOBER 13, 2016

Ny 9:00 - 10:30 a.m.

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**BREAKFAST** 

Topic: The Challenges to Come

10:30 - 10:45 a.m.

BREAK

10:45 a.m. – 12:00 p.m.

EMERGING ISSUE #1: COUNTERING ISLAMIC TERRORISM

The United States is facing what is arguably the most concentrated period of terrorist activity in the homeland since 9/11. The perpetrators are primarily a makeup of those supportive or have pledged allegiance to ISIS. As ISIS continues working to solicit support for his radical cause within our borders and around the world, the United States must strengthen its

counterterrorism readiness.

12:00 - 12:15 p.m.

BREAK

12:15 – 2:00 p.m. EMERGING ISSUE #2: COLLUSION V. CONFLICT

Through acts of fiscal malpractice, the United States is over \$19 trillion in debt—and that figure is rapidly climbing. However, we didn't arrive at this point overnight... Rather than embracing conflict and holding to fiscal sanity, a perpetual "go along to get along" mentality has led the country to financial instability. We must stem the tide before it's too late.

2:00 - 2:15 p.m. Break

2:15 - 3:15 p.m. EMERGING ISSUE #3: CRISIS AT THE SOUTHERN BORDER

Unaccompanied minors crossing the southern border is up more than 70 percent this year. Along with this troubling statistic is our inability to monitor the southern border—presenting a grave security threat. Before discussions of any migration reforms can take place, we must

address the humanitarian and security situation at our front door.

3:15 – 3:30 p.m. BREAK

3:30 – 4:30 p.m. EMERGING ISSUE #4: THE ECONOMICS OF ENERGY AND CLIMATE SCIENCE

Most Americans want low cost energy, while maintaining a healthy environment. However, people take energy for granted without any appreciation for the work it takes to produce this resource. Now "protecting" the environment has become synonymous with the 'climate

change' debate, ignoring how these two facets interact with market forces.

4:30 - 5:00 p.m. Break

5:00 – 6:00 p.m. EMERGING ISSUE #5: SUPREME COURT PREVIEW

Important cases await the Supreme Court when they return in the fall. With only eight justices, the balance of the judicial branch is in jeopardy, leaving many to deliberate on the various outcomes conservatives may encounter leading into 2017. This session will discuss actual

cases with wit to be decided by the Supreme Court.

6:00 - 7:00 p.m. Break and Optional Discussion

7:00 – 9:00 p.m. DINNER KEYNOTE OR WORKING DINNER

Featuring: TBD Speaker

9:00 p.m. EVENING NETWORKING AND DISCUSSION

### FRIDAY, OCTOBER 14, 2016

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พา 8:30 a.m. Luggage Drop-off

Attendees leave their luggage at the Heritage luggage check

9:00 - 10:00 a.m. BREAKFAST

Address: Jim DeMint

President, The Heritage Foundation

© 10:00 – 10:15 a.m. BREAK

10:15 – 11:15 a.m. ADDRESSING THE ISSUES AND ADVANCING THE BALL IN THE 115<sup>th</sup>

Featuring:

Ed Corrigan, Group Vice President for Policy Promotion, The Heritage Foundation

James Wallner, Group Vice President of Research, The Heritage Foundation Russ Vought, Vice President of Grassroots Outreach, Heritage Action for America

Moderator: Tommy Binion

Director, Policy Outreach, The Heritage Foundation

11:15 - 11:30 a.m. BREAK

11:30 a.m. - 12:30 p.m. Building a Coalition to Achieve Conservative Victories

Moderator: Tommy Binion

Director, Policy Outreach, The Heritage Foundation

12:30 p.m. – 1:00 p.m. CLOSING REMARKS

1:00 p.m. CONFERENCE CONCLUDES

Attendees board buses; boxed lunches provided on board

1:00 p.m. Buses depart the Omni Bedford Springs

4:00 p.m. Buses arrive at The Heritage Foundation



Wednesday, October 12 – Friday, October 14, 2016 Omni Bedford Springs | Bedford, Pennsylvania

# **INVITATION LIST**

### About the List:

The following individuals were extended an invitation to The Heritage Foundation's Emerging Leaders 2016 Retreat due to their interest in conservative policy making and their status as emerging leaders.

Last Name	First Name	Office	Title
Anthony	Stephen	Senator Tom Cotton	Director of Correspondence
Arias -	Jonathan	Senator Marco Rubio	Legislative Aide
Arlantico	Patrick	Senator Ted Cruz	Legislative Correspondent
Asbill	Courtney	Senator Ted Cruz	Legislative Aide
Ayres	Ben	Senator David Perdue	Legislative Correspondent
Bailey	Jake	Senator Tom Cotton	Legislative Correspondent
Bathon	Mary	Senator Mike Lee	Legislative Correspondent
Beckwith	Arian	Senator John Boozman	Legislative Aide
Bishop	Trent	Senator Cory Gardner	Legislative Correspondent
Boh	Patricia	Senator Tom Cotton	Legislative Correspondent
Call	Kelsey	Senator Mike Lee	Staff Assistant
Carr	Kerrie	Senator Jeff Sessions	Legislative Correspondent
Cato	Sierra	Senator David Vitter	Staff Assistant
Chestnut	Annie	Senator Ron Johnson	Legislative Correspondent
Clowser	Jessica	Senator Deb Fischer	Legislative Aide
Craig	Parker	Senator David Perdue	Staff Assistant
Daily	Marjorie	Senator Dan Coats	Legislative Correspondent
DiPlacido	Mark	Senator Ben Sasse	Research Associate

Ditch	David	Senate Budget Committee	Analyst
Farris	Adam	Senator James Lankford	Legislative Aide
Finer	Jonathan	Senator Cory Gardner	Staff Assistant
Flowers	Darien	Senator Bill Cassidy	Legislative Aide
Flynn	Matthew	Senator Thom Tillis	Legislative Correspondent
Foster	Steven	Senator Steve Daines	Legislative Correspondent
Graham	Joel	Senator David Perdue	Correspondence Manager
Hancock	Lauren	Senator David Perdue	Legislative Correspondent
Harst	Lisa	Senator Tom Cotton	Junior Legislative Assistant
Hunter	Kate	Senator Tim Scott	Legislative Correspondent
Jackson	Tionne	Senator Tim Scott	Legislative Correspondent
Johnson	Mac	Senator James Lankford	Legislative Correspondent
King	Jake	Senator James Inhofe	Staff Assistant
Kinkoff	Richard	Senator Marco Rubio	Correspondence Manager
Lauterbach	Jennifer	Senator Bill Cassidy	Deputy Scheduler/Legislative Correspondent
Lavery	Emily	Senator Tim Scott	Legislative Correspondent
Leavitt	Elise	Senator Mike Lee	Staff Assistant
Ledbetter	Rachel	Senator David Vitter	Press Assistant
Lewis	Katherine	Senator Rand Paul	Legislative Correspondent
Mahan	Jesse	Senator James Lankford	Legislative Correspondent
Mathis	Jenna	Senator Ron Johnson	legislative correspondent
McCabe McCullough	Katie Noah	Senator David Perdue Senator John Cornyn	Legislative Correspondent Policy Assistant
Miller	Andrew	Senator Ted Cruz	Special Assistant
Mulkin	Elliott	Senator Ted Cruz	Legislative Correspondent
Murrey	Ben	Senator Ted Cruz	Legislative Correspondent

Nies	Matt	Senator John Hoeven	Staff and Communication Assistant
Oberan	Elizabeth	Senator Mike Lee	Counsel
Orr	Caleb	Senator Marco Rubio	Legislative Correspondent
Parma	Rebecca	Senator Ted Cruz	Staff Assistant
Patino	Linda	Senator Mike Lee	Scheduler
Pickell	Lindsay	Senator Jeff Sessions	Defense Legislative Correspondent
Pierce	Rob	Senator Rob Portman	Press Assistant
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Poulos	Bethany	Senator Marco Rubio	Legislative Correspondent
Poulous	Bethany	Senator Marco Rubio	Legislative Aide
Rendon	Alex	Senator Cory Gardner	Legislative Correspondent
Reuss	Andy	Senator Mike Lee	Legislative Correspondent
Roberts	Quin	Senator Ben Sasse	Legislative Correspondent
Robinson	Erinn	Senator Marco Rubio	Press Assistant
Sacasa	Ted	Senator Marco Rubio	Legislative Aide
Cabata	Camala	Canada Danid Danda	
Scharz	Sarah	Senator David Perdue	Legislative Correspondent
Schauer	Grant	Senator Ted Cruz	Staff Assistant
Shannon	Matt	Senator Tom Cotton	Legislative Correspondent
Shipley	Matt	Senator Ted Cruz	Military Legislative Aide
Sizemore	Joshua	Senator Daines	Staff Assistant
OIZOIIIOTO	Joshua	Schator Dames	Statt Assistant
Smith	Robby	Senator Mike Lee	Legislative Correspondent
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Sobolik	Michael	Senator Ted Cruz	Legislative Correspondent
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Soncrant	Jared	Senator Cory Gardner	Legislative Correspondent
Strickland	Katie	Senator david Perdue	Staff Assistant
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Trimble	Grace	Senator Rand Paul	Legislative Correspondent
Truluck	Sutton	Senator Marco Rubio	Legislative Correspondent
Urick	Sydnee	Senator Steve Dianes	Staff Assistant
Valanos	Eleni	Senator Marco Rubio	Legislative Correspondent
Verzal	Mariah	Senator Ron Johnson	Staff Assistant

Welborn	Abigail	Senator Tom Cotton	I agiclativa Correspondent
WCIOOIII	Auigan	Schalor Tohi Cotton	Legislative Correspondent
Wellum	Joel	Senator Ben Sasse	Legislative Correspondent
Wenk	Braxton	Senator James Lankford	Staff Assistant
Wheeler	Jillian	Senator Mike Lee	Correspondence Coordinator
Williams	Avery	Senator John Barrasso	Legislative Correspondent
Wolfe	Logan	Senator Rand Paul	Legislative Correspondent
Wolfe	Kaity	Senator Grassley	Director of Correspondence